

Memo

| TO: | Associates |
|-------|--------------------------------|
| FROM: | Massumi + Consoli |
| DATE: | December 24, 2024 |
| RE: | Year-End Discretionary Bonuses |

As we approach the end of the year, M+C would like to thank you for your continued dedication to the Firm. We are very grateful for your contributions to establishing M+C as a market leader.

We are pleased to announce our associate year-end discretionary bonus scale, which is set forth below. Individual bonus amounts may be adjusted relative to the scale based on a number of factors, including billable hours, performance reviews and extraordinary contributions to the Firm. Individual bonus amounts will be communicated to associates directly and bonuses will be paid with the last payroll of this month.

Thank you again, and we wish you and your families a wonderful holiday season!

| Associate Year-End Discretionary Bonus Scale | | | |
|--|----------------|---------------|-------------|
| Class Year | Year-end Bonus | Special Bonus | Total Bonus |
| 2024^ | \$2,500 | \$1,500 | \$4,000 |
| 2023 | \$20,000 | \$6,000 | \$26,000 |
| 2022 | \$30,000 | \$10,000 | \$40,000 |
| 2021 | \$57,500 | \$15,000 | \$72,500 |
| 2020 | \$75,000 | \$20,000 | \$95,000 |
| 2019 | \$90,000 | \$25,000 | \$115,000 |
| 2018 | \$105,000 | \$25,000 | \$130,000 |
| 2017 | \$115,000 | \$25,000 | \$140,000 |
| 2016 | \$115,000 | \$25,000 | \$140,000 |

^ Reflects actual bonus amounts and are not subject to proration.